



HEALTH AND WELLBEING BOARD: 20 NOVEMBER 2014
REPORT OF WEST LEICESTERSHIRE CLINICAL COMMISSIONING
GROUP (WLCCG)

DRAFT PRIMARY CARE MEDICAL PLAN

Purpose of report

1. The purpose of this report is to provide an update on the process to develop the Draft Primary Medical Care Plan (PMCP) and seek comments of the Health and Wellbeing Board.
2. The PMCP has been developed in response to the Better Care Together (BCT) 5 Year Strategic Plan which represents ongoing collaborative working across health and social care in LLR.
3. Due to pre-determined timescales set by BCT, the schedule to develop the PMCP has been extremely tight, with work commencing in July 2014 and the draft plan being presented to the CCG Board in October 2014.
4. The CCG Board held during October included a detailed discussion on the development and content of the draft PMCP and supported further engagement on the draft plan with patients, practices and partners prior to final sign off by the Board in January 2015.

Policy Framework and Previous Decisions

5. The BCT Five Year Strategic Plan sets out what will be required for the whole health economy to be sustainable over the next five years, in the face of an increasing funding/expenditure gap and rising patient demand. A key component of the 5 year strategic plan is the requirement for greatly enhanced out of hospital care which will have direct impact on how primary medical care is both configured and delivered.
6. Our PMCP seeks to respond to these challenges by considering the local context of West Leicestershire CCG and how our member practices, supported by the wider health and social care community teams, can be set up to deliver enhanced care for our population, closer to home whilst improving patient outcomes.
7. The CCG is currently seeking full delegated responsibility of the General Practice contract, currently the responsibility of Area Teams. Identified as a key enabler in the plan, this would give the CCG a more direct role in the commissioning and

contractual arrangements for practices supporting a joined up, clinically led system which delivers seamless, integrated out of hospital services based around the needs of the local population.

Background

8. The PMCP continues the work the CCG started three years ago and has been informed and influenced by the people of West Leicestershire, our clinical leaders, our member practices, as well as by national and local priorities. This ensures that it is driven by the needs of our population, and is owned locally. Aligned to our Operational Plan, it gives us a strong foundation from which to proceed.

Proposals/Options

9. The primary medical care plan sets out the system change required to transform out of hospital care and the pivotal role of general practice.
10. Over the next 5 years our new model for general practice will be realised - the practice and the primary healthcare team will remain the basic unit of care. However, whilst a large proportion of care will remain within a patient's own practice, an increasingly significant proportion will be provided by practices coming together to collaborate in federated localities, using their expertise, sharing premises, staff and resources to deliver care for and behalf of each other.
11. The federated model enables practices to form, in the first instance, small-scale flexible alliances that can adapt as the needs of patients change over time. It retains individual practice autonomy whilst capitalising on the benefits of working in a federated way. In this way, it will be possible to improve access and provide an extended range of services to our patients at scale.

Consultation/Patient and Public Involvement

12. In developing the PMCP, we have worked hard to ensure that the input of our member practices, patients and stakeholders has informed its content.
13. The project has been led by the CCG Deputy Chair Dr C Trzcinski and the Chief Operating Officer Mrs A Bright and a Steering Group established to drive forward the project.
14. The Steering Group is comprised of clinical representatives from our 4 localities (4 GP Board Members and 4 Locality GPs), public health, the Local Medical Committee, NHS England and CCG Managers and has met regularly. The group has coordinated:
 - Two large engagement events (August and September) attracting over 250 representatives from GPs, practice managers, admin staff practice nurses, PPG members. The events were also well attended by our partners including; EMAS, Leicestershire County Council, Healthwatch, Leicestershire Partnership Trust and NHS England.

- Discussion at our locality meetings in August and September, which have been used to share the outcomes of the events and further shape and develop the plan.
- A workforce survey of our member practices
- A practice survey testing outcomes from the first event.
- A Board Development session to further refine actions identified as part of the engagement process.

15. The draft PMCP will be distributed to our partners and key stakeholders for further consultation.

Resource Implications

16. Section 7 of the PMCP identifies the resources required to take forward the plan.

Timetable for Decisions

17. Outlined below is the timetable for the approval of the PMCP
- Health and Wellbeing Board (20th November)
 - Locality meetings week commencing 24th November
 - Update to WLCCG Board in December
 - Approval at WLCCG Board in January 2015

Conclusions/Recommendations

18. The PMCP builds on the work undertaken by the CCG and sets out how the system change required by BCT will be achieved, in the context of the work already taking place in the CCG.
19. The development of the plan has been driven by a clinically led steering group which has coordinated and been informed by a series of engagement events.
20. In setting out our plan for primary medical care in West Leicestershire the CCG's promise to the patients is consistently high quality care which is responsive and accessible, integrated, sustainable and preventative.

Recommendation

The Health and Wellbeing Board to receive our draft PMCP and provide feedback on content and progress made to date.

Background papers

NHS Five Year Forward View

<http://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf>

Better Care Together Plan 2014

<http://www.bettercareleicester.nhs.uk/information-library/better-care-together-plan-2014/>

NHS England Improving General Practice a Call to Action

<http://www.england.nhs.uk/ourwork/qual-clin-lead/calltoaction/igp-cta/>

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List of Appendices

Appendix 1: Draft Primary Medical Care Plan