



Leicester City Clinical Commissioning Group
West Leicestershire Clinical Commissioning Group
East Leicestershire and Rutland Clinical Commissioning Group



**HEALTH OVERVIEW AND SCRUTINY COMMITTEE –
19 JANUARY 2022**

**REPORT OF THE DIRECTOR OF PUBLIC HEALTH
AND EXECUTIVE DIRECTOR, STRATEGY AND PLANNING,
LEICESTER, LEICESTERSHIRE AND RUTLAND CCGS**

**DRAFT LEICESTERSHIRE JOINT HEALTH AND WELLBEING
STRATEGY 2022 - 2032**

Purpose of the Report

1. The Health Overview and Scrutiny Committee is asked to comment on the Draft Joint Health and Wellbeing Strategy (JHWS) 2022 – 2032 and support the circulation of the survey to partners, residents and communities.

Background

2. The development of a JHWS is a statutory requirement of the Health and Wellbeing Board (HWB) which should set out the strategic vision and priorities for Health and Wellbeing across Leicestershire over the next 10 years. The draft Strategy is aligned with the Integrated Care System's (ICS) requirement for the development of a Place Based Plan.
3. There is recognition regarding the opportunities of bringing together ICSs and place based HWBs to align and compliment supporting workstreams and priorities. The HWB has a statutory duty to develop a JHWS under the Health and Social Care Act 2012 and the current strategy is due to expire in 2022. This provides a timely opportunity for Leicestershire to align the new strategy and place-based plan to create one clear strategic vision for place.

The draft Joint Health and Wellbeing Strategy 2022 – 2032

4. Considerable collaboration and partnership efforts have driven the development of the JHWS through the establishment of a JHWS Project Board and subgroups (Needs Assessment, HWB Development Session and Consultation and Engagement Group).

5. The HWBs Development Session was held virtually on the 23rd September 2021 to consider the data, engagement activity, current linked strategies from across the partnership and inequalities and challenges local communities faced.
6. HWB members and invited colleagues engaged with discussions based on the needs assessment pre-read covering the life course approach and cross cutting themes. Colleagues worked together to shape the specific priorities under each outcome. The session was well evaluated with positive feedback welcoming the collaborative approach

Proposed Outcomes

7. The proposed overall vision for the JHWS is, '*Giving everyone in Leicestershire the opportunity to thrive and live happy, healthy lives,*' with the strategic priorities aligning to the life course ICS transformational priorities as approved at the July HWB. The key draft priorities are detailed below;
 - a. Best Start For Life
 - i. First 1001 Critical Days
 - ii. School Readiness
 - iii. Preparing for Life
 - b. Staying Healthy, Safe and Well
 - i. Building Strong Foundations
 - ii. Enabling healthy choices and environments
 - c. Living and Supported Well
 - i. Industrialising prevention and self-care
 - ii. Effective management of frailty and complex care
 - d. Dying Well
 - i. Understanding the need
 - ii. Normalising end of life planning
 - iii. Effective transitions
8. It is acknowledged that there are key workstreams covering the whole life course and these are part of a cross-cutting section to improve Mental Health, reduce health inequalities and consider Covid-19 recovery. Key principles and enablers are also suggested in the strategy to support effective implementation of the strategy.

Delivery of the Strategy

9. The HWB acknowledges that partners across the system make a significant contribution to improving the health and wellbeing of the Leicestershire population both individually and collectively. Therefore, the HWB has a responsibility to ensure that the JHWS

priorities have clear ownership, accountability and governance. As a result, the approved approach is 'do, sponsor, and watch' to allow the HWB to proactively set the agenda around key health and care integration and partnership priority areas, whilst allowing partners to continue to deliver and drive change through their subgroups and organisations without blockages across the system. This approach is outlined in the paper that was considered by the HWB in July 2021 and will be further detailed as part of the delivery plan presented in February 2022.

10. It is acknowledged that whilst the Joint Health and Wellbeing Strategy provides an overall vision for health and wellbeing across Leicestershire, it is important it is aligned to other partnership plans and strategies, including the County Council's Strategic Plan which is currently out for consultation.
11. The JHWS refresh provides a timely opportunity to refresh and revive the HWB with further clarity on its mandate and purpose. Therefore, a review of the current HWB terms of reference and current HWB subgroups will be presented to the HWB in February 2022.

Monitoring delivery of the strategy

12. To enable the HWB to track progress against the outcomes, a high-level Delivery Plan is being developed which will capture specific actions to address the identified priorities and highlight any gaps. It is recommended that the HWB receives quarterly progress reports against the Delivery Plan and that revisions are made to reflect progress against the priorities.
13. An iterative approach has been taken to the drafting of the JHWS and Delivery Plan and this will be maintained throughout the duration of the Strategy so that the HWB can ensure it adapts and responds to the changing policy landscape. This will include an annual review of progress and more in depth review every three years. This will enable it to stay relevant and will support the HWB in its aim to complement and contribute to the wider health and care system across LLR.

Consultation/Patient and Public Involvement

14. The HWB has approved an eight-week consultation exercise, which is live until the 23rd January 2022, to help shape the JHWS and clarify that the priorities identified represent the needs of Leicestershire residents and communities. The consultation will engage with the public and key stakeholders in a variety of ways:
 - a. Information and an online questionnaire will be publicly available on [LCC's Have Your Say consultation and engagement site](#). This will be the main response tool – to be shared and promoted by all Board members and via social media;

- b. Paper copies and easy read versions are available from phpool@leics.gov.uk or by calling 0116 305 0705;
 - c. A presentation is available for organisations/partners to use to promote to user groups and members of the public if required;
 - d. The draft strategy will be presented to key stakeholder meetings.
15. Partners within the consultation, engagement and communications working group led by the County Council and CCG Communication Teams will support communications. Health Overview and Scrutiny Committee Board members and wider partners support is requested in promoting the survey.
16. The feedback from the consultation and engagement will be regularly analysed by the County Council's Business Intelligence and used to inform the development of the final Strategy and delivery plan.

Timetable for Decisions

17. The consultation is now live until the 23rd January 2022 and the final JHWS will be presented to the HWB in February 2022, along with the delivery plan and a bespoke dashboard.
18. To ensure the ambitions within the Strategy can be realised, HWB members noted that a review of the governance structure of the Health and Wellbeing Board would be undertaken, including its Terms of Reference and those of the subgroups.

Background papers

19. Report to the Health and Wellbeing Board – 8 July 2021 - Joint Health and Wellbeing Strategy Refresh

<http://politics.leics.gov.uk/documents/s162246/JHWS%20Refresh%20paper%20-%20July%20HWB.pdf>

Relevant Impact Assessments

Equality and Human Rights Implications

20. The draft strategy has a cross cutting theme to reduce health inequalities and is linked into the wider LLR Health inequalities framework. However, a full Equality and Human Rights Impact Assessment will be presented with the final strategy to the HWB in February 2022. The results from this impact assessment will be incorporated into the final draft.

Crime and Disorder Implications

21. To ensure crime and disorder implications are considered, links to the Leicestershire Safer Communities Strategy Board and wider Office of the Police and Crime Commissioner have been made through the attendance at the JHWS Project Board and working groups. The Staying Healthy, Safe and Well priority will ensure the health considerations of the Community Safety Strategy Board are linked into the HWB.

Environmental Implications

22. The JHWS strategy uses the Dahlgren and Whitehead (2006) social model of health to recognise the importance of the wider determinants on health on our health and wellbeing. This includes the importance of the impact of the environment in which we are born, live and grow. To ensure environmental implications are considered, links to the County Council Environment and Transport department and Public Health department have been made through attendance at the JHWS Project Board and working groups. Key priorities have been identified such as air quality, access to green space, active transport and having healthy places.

Partnership Working and associated issues

23. Success of the JHWS and HWB development is dependent on high quality, trusted partnership working and ownership. Through developing an alliance approach to the JHWS and HWB, it is hoped that further progress can be made across multiagency boundaries to improve the health and wellbeing of the Leicestershire population. The aim is to develop a JHWS that is developed and owned across the partnership with the multiagency JHWS Project Board as a key enabler in ensuring this happens.

Risk Assessment

24. The key risk the JHWS and HWB development will face is maintaining the ongoing stakeholder support and buy in through the implementation of the 10 year strategy. Partners investment of resource and time may be impacted on by a number of factors including the Covid-19 pandemic, winter pressures and national, local or organisational changing priorities. Although feedback and engagement has been positive so far, LCC Transformation Unit are providing regular project management support to monitor the risk and issues associated with the programme of work. This will allow early identification and mitigation of risks as needed.

Appendix

Draft Joint Health and Wellbeing Strategy

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