



## **HEALTH AND WELL BEING BOARD: 15<sup>th</sup> SEPTEMBER 2016**

### **REPORT OF THE DIRECTOR OF PUBLIC HEALTH**

#### **LEICESTERSHIRE JOINT HEALTH AND WELLBEING STRATEGY AND DELIVERY PLAN 2017 - 22**

##### **Purpose of report**

- 1 The purpose of the report is to present the draft Health and Well Being Strategy 2017-2022 to the Health and Well Being Board and outline next steps in the development of the strategy.

##### **Link to the local Health and Care System**

2. The Health and Well Being Strategy sets out the priorities for the Health and Well Being Board for the next five years. It contributes to the delivery of Better Care Together/Sustainability and Transformation Plan (STP). The strategy supports the aims of the BCF Plan and reflects the ongoing joint working in the delivery plan.

##### **Recommendation**

3. The board is asked to:
  - (a) Approve the draft Joint Health and Wellbeing Strategy and delivery plan as attached at Appendix 1 to this report for wider engagement with key stakeholders;
  - (b) Consider the recommendations for new ways of working outlined in paragraphs 12 -16 of this report;
  - (c) Approve the timetable for completion of the Joint Health and Wellbeing Strategy outlined in Paragraphs 21 - 22 of this report;
  - (d) Consult on the draft Leicestershire Joint Health and Wellbeing Strategy 2017 – 22 with the Board of their own organisation (as required) in order to approve the final strategy at the November Health and Wellbeing Board meeting.

##### **Background**

4. The current Joint Health and Wellbeing Strategy was published in January 2013 and refreshed in January 2015. The strategy forms the Health and Wellbeing Board's (HWB) response to the health and wellbeing needs identified in the Joint Strategic Needs Assessment (JSNA). It sets out the key

priorities that partners need to address in order to improve the health and wellbeing of the population.

5. When considering the refresh of the JHWS, the Board emphasised the importance of focusing on a small number of key strategic issues which would have a positive impact on the health and wellbeing of the people in Leicestershire based on the evidence from the JSNA.
6. The Board has requested that the Strategy identifies priorities where a collaborative, partnership approach is needed to effect improvements. This will ensure shared ownership and bring focus to the work of the Board and make the best use of the resources available across the partnership.

### **The Health and Wellbeing Strategy 2017 - 22**

7. The Joint Health and Wellbeing Strategy has been refreshed at a time of rapid and significant change to the health and care system, both in terms of resources and the way in which services are delivered. There is an ongoing need to deliver efficient and effective services that make the best use of available resources.
8. Significant work is already been undertaken locally to transform the health and care system across Leicester, Leicestershire and Rutland (LLR) and to ensure that services are sustainable and built around the needs of the local population. The key drivers for this work are the Better Care Together Programme, which has a Five Year Plan covering the period up to 2019. There is requirement from NHS England to develop a Sustainability and Transformation Plan for LLR for the period 2016 – 2021 which will build on the existing health and social care transformation across the footprint. The Joint Health and Wellbeing Strategy has been aligned to both these overarching Plans.

### **Outcomes**

9. A set of high-level outcomes have been developed and tested against the following criteria; the outcomes must:
  - a. be underpinned by evidence, local knowledge and experience;
  - b. require a collaborative approach whereby the contribution of a range of partners is needed in order to achieve the outcome;
  - c. have significant impact on the system in 5 years' time if not addressed;
  - d. have a positive impact on the health and wellbeing of Leicestershire;
  - e. take account of the wider determinants of health.
10. The draft Outcomes in the JHWS are:-
  - a. The people of Leicestershire are enabled to take control of their own health and wellbeing;
  - b. The gap between health outcomes for different people and places has reduced;

- c. Children and young people in Leicestershire are safe and living in families where they can achieve their full potential and have good health and wellbeing;
  - d. People plan ahead to stay healthy and age well and older people feel they have a good quality of life;
  - e. People give equal priority to their mental health and wellbeing and can access the right support throughout their life course;
11. It was agreed by the Board that each outcome is underpinned by priority objectives that would highlight the key challenges that needed to be addressed in Leicestershire. These are included in the draft Strategy document (Appendix 1).

### **Monitoring delivery of the Strategy**

12. In order to enable the Board to track progress against the outcomes, a high level delivery plan has been developed through engagement with all partners and wider stakeholders to capture the programmes that are addressing the identified priorities and to highlight any gaps. It is recommended that the Board receive an annual progress report against the delivery plan and that revisions are made to reflect service changes.
13. The action plan sets out the current position, the change we would expect to see in five years' time and the actions that will be taken. It is recommended that a lead Board member be named as a 'champion' for each priority/outcome.
14. The Board expressed a desire for a performance framework that was streamlined to focus on the 'big issues' but there was little support for additional targets. The Board supported a performance framework which reflected the aims and ambition of the Board and clearly illustrated current performance and trends. Board members wanted performance data to drive learning and evaluation and to prompt action. It was also considered important that the Strategy performance framework could be used as a tool for communications and wider engagement and should therefore be relevant and understandable for the public.
15. In light of the above requirements, the performance framework will be developed and finalised by the County Council's Business Intelligence service in consultation with Board members and key officers in partner organisations.
16. An iterative approach has been taken to the drafting of the Strategy and Delivery Plan and it is recommended that this is maintained throughout the five year period it covers so that the Board can ensure that it adapts and responds to the changing policy landscape. This will enable it to stay relevant and will support the Board in its aim to complement and contribute to the wider health and care system across LLR.

### **The role of the Board – a new way of working**

17. Board members have highlighted their desire to shift to a more proactive and collaborative approach. The health and wellbeing board is operating in a complex and fast moving environment and therefore the Board needs to be

able to 'navigate' the system ensuring that key strategies and interventions are joined up and identify and respond to change.

18. Further, at a time of increasing demand and reducing resources partners need to work together more proactively to maximise their impact for the good of the people of Leicestershire. The new JHWS sets out the Board's commitment to participating in a combined effort towards shared outcomes and priorities and includes a set of Board Principles.

### **Consultation**

19. It is intended that there will be a wider engagement process through the County Council's website targeted at key stakeholders, particularly those who will have a role in delivering the strategy. It is intended that this engagement will be supported by Healthwatch Leicestershire.
20. This period will allow Board members to gain endorsement from their own organisations to allow them to give approval to the final Strategy at the meeting of the Health and Wellbeing Board in November.

### **Timetable for Decisions**

21. An Equalities and Human Rights Impact Assessment screening has been completed and concluded that the Strategy would have a net positive impact on equalities issues so a full assessment is not required.
22. The final version of the Strategy will be presented to the Health and Wellbeing Board on 17th November 2016 for approval.

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### **Appendices**

Appendix A: Leicestershire Joint Health and Wellbeing Strategy 2017 - 22  
 Appendix B: Leicestershire Joint Health and Wellbeing Strategy Delivery Plan