

**HEALTH AND WELLBEING BOARD: 10<sup>TH</sup> MARCH 2016**

**REPORT OF THE DIRECTOR OF CHILDREN AND FAMILY SERVICES**

**SUPPORTING LEICESTERSHIRE FAMILIES SUSTAINABILITY**

**Purpose of report**

1. The purpose of this report is to provide an overview of the Supporting Leicestershire Families (SLF) Programme for Leicestershire, present the case for continued partnership resource to the programme for a period of three years and to provide an update on the progress towards continued sustainability.

**Link to Better Care Together**

<b>Workstream</b>	<b>Relevance</b>	<b>Workstream</b>	<b>Relevance</b>
Maternity, neonates, children and young people	X	Mental health	X
Long term conditions	X	Frail and older people	
Urgent care		Planned care	x
Learning disabilities		End of life	

2. The Supporting Leicestershire Families Programme cuts across a number of Better Care Together (BCT) work streams through the delivery of a whole family, intensive support to vulnerable families across Leicestershire.

**Policy Framework and Previous Decisions**

3. Supporting Leicestershire Families is part of the National Troubled Families Programme launched in December 2011.
4. In June 2012 Leicestershire County Council's Cabinet agreed the SLF Service model and the allocation of resources for the Service and noted the contributions expected from partner agencies. In April 2013 Cabinet received a report on the introduction of the SLF Service.
5. Update on the progress of SLF was presented to the County Council's Scrutiny Commission on 5<sup>th</sup> June 2013 and Children and Families Overview and Scrutiny Committee on 20<sup>th</sup> January 2014.
6. In September 2014 a report was presented to the Health and Wellbeing Board with an overview and update on the work of the Supporting Leicestershire Families Service and broader Troubled Families programme.

## **Background**

7. The National Troubled Families programme was launched in December 2011 by the Prime Minister. Leicestershire's response to the programme was the creation of a partnership pooled budget to deliver a programme of intensive support to families identified with complex and multiple issues and who place some burden on the resources of public sector services. The Supporting Leicestershire Families service was set up in April 2013.
8. Supporting Leicestershire Families has provided support to 1,420 families and 6169 individuals from April 2013 to the end of September 2015.
9. The service is managed by Leicestershire County Council's Children and Family Services Department and is delivered through a partnership approach. The service has been funded over the last 3 financial years through a pooled budget made up of Department for Communities and Local Government (DCLG) funding and financial contribution from partners (Leicestershire County Council, Clinical Commissioning Groups, District/Borough Councils, Police and Public Health). The total budget over three years is £8.5 million over the three years 2013/14 – 2015/16.
10. The DCLG funding accounts for one third of the service funding with a proportion of this funding reliant upon a "Payment by Results" (PbR) arrangement which requires delivery of agreed targets. SLF has been successful in each year of delivery so far in meeting these targets and has secured 100% of the available PbR contribution from DCLG.
11. Supporting Leicestershire Families operates a locality model in all seven district/borough localities. At the heart of the Service is a team of 51 Family Support Workers who each hold small caseloads of families, offering intensive support.
12. The service has positively impacted upon the lives of the individuals and families it has worked with, the schools the children attend and the communities the family resides in and the programme delivery has provided valuable insight and learning that has influenced the continued development of the service provision.
13. The findings from SLF's work also have relevance to other integrated care and multiagency case management approaches that are either already in place, or being developed. The service helps "build stronger and more resilient communities" and the work compliments other recognised programmes in Leicestershire that share similarities in approach particularly a modelling behaviour approach and working with targeted individuals and cohorts.
14. The Business Case (attached as Appendix 1) sets out the key outcomes and other achievements of the SLF service to date, including case study examples containing service user perspectives. It presents findings and recommendations about the future strategic oversight and governance of the service, particularly from a commissioning perspective. It also makes recommendations to inform future commissioning intentions of partners. The Business Case proposes how funding could be sustained through national and local sources of funds and highlights where findings from SLF's work could be applicable to other services/service developments, particularly in line with the overall vision of health and social care integration.

## **Progress towards continued sustainability**

15. Following the presentation of the Business Case and Annual Report to the Integration Executive in December 2015, negotiations have taken place with partners with a view to securing sustained funding.
16. All seven District Councils have confirmed their support to continued funding for a three year period from 2016/17. The Office of the Police and Crime Commissioner has published its commissioning intentions for 16/17 and included in this a continued contribution for SLF for 2016/17. The ongoing commitment will be decided following the election of the new Police and Crime Commissioner in May 2016.
17. On 17<sup>th</sup> February 2016 the County Council approved £500k growth as its recurrent contribution towards the programme.
18. In January and February 2016 papers were presented to the East Leicestershire and Rutland CCG Strategy Planning and Commissioning Group and the West Leicestershire CCG Planning and Delivery Sub Group. Both CCGs were committed to continued commitment to SLF but were keen for there to be more explicit reporting around health outcomes for the families supported. They also requested that the CCG contribution be brought in line with the other partner contributions and was subject to the usual per capita East:West proportional split.
19. Further work was undertaken following these meetings and a revised budget proposal has been put together that reduces the bottom line contingency (and therefore the CCG contribution requirement) and sets out a proportional split. (see appendix 2)
20. A decision regarding future funding is now with the two CCGs for decision.

## **Governance**

21. As outlined in the Business Case it is proposed that the governance for the Supporting Leicestershire Families Programme moves to the Health and Wellbeing Board. Terms of reference for a Sub group that will report to the HWBB and include representation from all SLF partners are currently being drawn up and will be presented to the next Health and Wellbeing Board for approval and implementation from the new financial year.

## **Resource Implications**

22. See attached budget proposal (appendix 2) for resource outline.

## **Conclusions/Recommendations**

23. The Board notes the content of the report and supports the case for a continued health contribution to complete the partnership resource to the programme for a period of three years from 2016/17.

## **Officer to Contact**

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### **List of Appendices**

Appendix One: SLF Business Case and Annual report

Appendix Two: Revised Budget Proposal