



**Better care together**

Leicester, Leicestershire & Rutland health and social care

## **HEALTH AND WELLBEING BOARD: 10 MARCH 2016**

### **REPORT OF THE BETTER CARE TOGETHER PROGRAMME**

### **UPDATE ON THE DEVELOPMENT OF THE SUSTAINABILITY AND TRANSFORMATION PLAN**

#### **Purpose of report**

1. This paper details the latest information available on the development of the Sustainability and Transformation Plan (STP); sets out proposed governance arrangements and a draft timetable for Leicestershire Health and Wellbeing Board.

#### **Background**

2. In the delivering the Forward View: NHS planning guidance 2016/17 – 2020/21 all areas were requested to develop a place based local blueprint for accelerating its implementation of the Five Year Forward View, known as a Sustainability and Transformation Plan.
3. The STP needs to cover all areas of CCG and NHS England commissioned activity including specialised services and primary medical care. In addition it should address better integration with local authority services, including but not limited to prevention and social care.
4. The Spending Review provided additional dedicated funding streams for transformational change, building up over the next five years. The planning guidance states that the most compelling and credible STPs will secure the earliest additional funding from April 2017.
5. The best plans will have a clear and powerful vision; they will create coherence across different elements for example a prevention plan; self-care and patient empowerment; workforce; digital; new care models; and finance. They will systematically borrow good practice from other geographies, and adopt national frameworks. The level of reach in the development of the plans will be considered alongside the strength and unity of local system leadership and partnerships, with clear governance structures to deliver them. Finally implementation plans need to be sound.
6. At the end of January 2016 Leicester, Leicestershire and Rutland health and social care economy confirmed the footprint for their local STP will be Leicester, Leicestershire and Rutland.

7. Detailed guidance on the development to the STP is expected shortly but a joint letter from five NHS organisations has been received which sets out the expectations and deadlines for the pre and post Easter period.

### **Pre-Easter Activities**

8. **Governance arrangements:** each area needs to set out the governance framework for the development of their STP. For Leicester, Leicestershire and Rutland it is proposed to use the existing Better Care Together governance structures with the addition of a STP Task and Finish Group. The draft Terms of Reference for the group is attached as Appendix one, including proposed membership.
9. **Senior Responsible Officer:** a senior credible leader who can command the trust and confidence of the system, such as a provider Chief Executive, CCG Chief Officer or a Local Authority Chief Executive needs to be appointed to oversee and co-ordinate the STP. They will be responsible for convening and chairing system-wide meetings and facilitating open and honest conversations that will be necessary to secure sign-up to a shared vision and plan. It is expected that time and resources are dedicated to this system leadership role. The Chief Officers Group is asked to agree who will be the Senior Responsible Officer.
10. **The scale of the challenge and key priorities:** the scale of the challenge needs to be understood quickly and the gaps in the three areas of focus where most improvement is needed identified. To support this NHS England will provide a method with data to enable the diagnosis of current and projected gaps in health and wellbeing, care and quality and finance and efficiency. Details will be provided week commencing 29<sup>th</sup> February 2016.

### **Post Easter Activities**

11. **Development of the STP:** start the development of the STP; short return in mid-April setting out priorities, gap analysis and governance arrangements. Outline STPs will need to be presented week commencing 22<sup>nd</sup> April 2016 with final submissions being completed by 30<sup>th</sup> June 2016. A draft project plan is attached as Appendix two. A very early framework for the format of the plan has been developed and attached as Appendix three; however this needs further discussion and refinement when the guidance is published.

### **Early identification of gaps**

12. Reviewing the known guidance against our Better Care Together Programme the main gaps that need to be addressed for the STP are:
  - Prevention strategy

- Identification of new models of care that will enable to the delivery of system wide transformational change – this needs collaborative work to identify and agree the models that might work across the system
- Five year priorities and actions for the Better Care Together workstreams.

**Officer to contact**

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