

HEALTH AND WELLBEING BOARD:

**REPORT OF JOINT STRATEGIC NEEDS ASSESSMENT / JOINT HEALTH
AND WELLBEING STRATEGY STEERING BOARD**

REFRESH OF JOINT HEALTH AND WELLBEING STRATEGY 2016-19

Purpose of report

1. The purpose of this report is to present a proposal for updating the Leicestershire Joint Health and Wellbeing Strategy (JHWS) for 2016-19, including the framework for how this will be undertaken, and a project timetable.

Policy Framework and Previous Decisions

2. The Joint Health and Wellbeing Strategy is a statutory duty for the Health and Wellbeing Board. Local authorities and clinical commissioning groups (CCGs) have equal and joint duties to prepare Joint Strategic Needs Assessments (JSNAs) and JHWSs, through the Health and Wellbeing Board.
3. The JHWS is a strategy for meeting the needs identified in JSNA. The JHWS must also incorporate the priorities for the NHS set out in the NHS Forward Plan.
4. The JHWS should explain what priorities the Health and Wellbeing Board has set in order to tackle the needs identified in its JSNA. It should focus on setting a small number of key strategic priorities for action that will make a real impact on people's lives. The JHWS should focus on outcomes that will inform local commissioning, leading to locally led initiatives that meet those outcomes and address the needs.
5. The Joint Strategic Needs Assessment for Leicestershire was presented to the Health and Wellbeing Board in July 2015 and approved for publication.

Background

6. The existing Joint Health and Wellbeing Strategy for Leicestershire runs from 2013-2016, so there is a need to review the strategy and update it in 2016.
7. In 2015, the JSNA for Leicestershire was updated. This provides a robust evidence base for developing a new strategy for Leicestershire.
8. During the life cycle of the existing strategy there have been significant changes to the health and social care system, as a result of implementing the Health and Social Care Act 2012. These include:
 - responding to the NHS Mandate 2014-2016;
 - implementation of The Care Act 2014;

- responding to the Special Educational Needs and Disabilities (SEND) reforms;
- setting a national and local vision for integration including the introduction of the Better Care Fund (BCF) in April 2014;
- the development of “Better Care Together” (BCT), the Leicester, Leicestershire and Rutland (LLR) Five Year Plan, in June 2014;
- the addition of learning disabilities as a priority within the JHWS, linked to the HWB’s response to the findings of the “Transforming Care”;
- a comprehensive review of the LLR urgent care system undertaken between June and November 2014;
- the introduction of co-commissioning for primary care;
- the scaling up of integrated personal commissioning;
- the transition of health visitor commissioning into public health; and
- the continued unprecedented financial pressure on public services in the context of an ageing population and rising demands.

9. To ensure that the 2013-16 strategy continued to be relevant and to deliver improvements in health and wellbeing in Leicestershire, in January 2015 the Health and Wellbeing Board published an update to the strategy.

Proposals/Options

10. The national guidance for developing local Joint Health and Wellbeing Strategies sets out the following conditions:

- JSNAs will be the means by which local leaders work together to understand and agree the needs of all local people;
- Joint health and wellbeing strategies set the priorities for collective action;
- JHWSs will be the pillars of local decision-making, focusing leaders on the priorities for action and providing the evidence base for decisions about local services; and
- The JHWS is a unique opportunity for the Health and Wellbeing Board members to explore together the local issues that they have not managed to tackle on their own.

11. The NHS Confederation has published good practice in Joint Health and Wellbeing Strategies and this proposes that a strategy should consider the following issues:

- Is the JHWS being co-created through active engagement and involvement of local communities, patients, service users and carers?
- Are local providers effectively engaged?
- Are data and intelligence being used and presented wisely in the JHWS?
- Will the JHWS add value to existing local strategic plans and actions around reducing health inequalities and improving health and care?
- Is the JHWS sufficiently ambitious in addressing wellbeing not just health?
- Is a system approach being taken to align resources with strategic priorities?
- Will the JHWS facilitate and drive integration and joint commissioning?
- What mechanisms and structures are in place to deliver the JHWS?
- Is there clarity on accountability for action and outcomes?
- Has the JHWS been presented in an accessible, compelling and mobilising way?

12. The JSNA/ JHWS Steering Board has considered all of the issues discussed within this paper and proposes that the Joint Health and Wellbeing Strategy for Leicestershire should be refreshed based on the following aspirations:
 - a single overarching strategy that references all the key strategic strands that are taking place;
 - a real focus through the JHWS on what the HWB wants to focus on to improve the lives of the people of Leicestershire; and
 - a focus on increasing healthy life expectancy and the people that will be in their 60s in 10-20 years' time.
13. It is proposed that the Health and Wellbeing Board develops a strategy that is focused on a small number of key strategic issues that are important to delivering improvements in the health and wellbeing of Leicestershire over the next two to three years.
14. The first step in developing a new strategy for Leicestershire will be to undertake an exercise to map the key priorities identified in the JSNA against the delivery streams across Leicestershire. This will identify any gaps between these delivery streams and the population health and wellbeing needs and will form a structure for agreeing the priorities for the strategy.
15. It is proposed the JHWS focuses on issues that need a partnership approach to address rather than issues that will be delivered through a single part of the system.
16. The issues that are identified in the JHWS will be reviewed using a whole life approach and will focus on the whole pathway of care for that issue.

Consultation/Patient and Public Involvement

17. Co-production approaches, both across the partnership and with the wider community, are key to developing a JHWS and plans to incorporate patient and public views are included in the draft project plan. It is important to note the considerable amount of patient and public involvement that is currently happening across the system with consultations on the Adult Social Care Strategy and Better Care Together already happening and the project plan will include incorporating the feedback from these consultations as the starting point for this work.

Resource Implications

18. The development of the JHWS will be led by Leicestershire County Council supported by a project team that includes representation from the CCGs and Healthwatch.
19. Implementation of the JHWS will require co-ordination by the Health and Wellbeing Board with plans to deliver the strategy being integrated into the commissioning cycles of all organisations represented on the Health and Wellbeing Board with the associated resource implications this will need.

Timetable for Decisions

20. It is proposed that a refreshed JHWS is available for sign-off at the July Health and Wellbeing Board meeting. Approval at this stage will mean that the strategy can be incorporated into the commissioning cycle in 2016/17 for implementation in 2017/18.

Conclusions/Recommendations

21. It is recommended that the Health and Wellbeing Board:
- a. supports the proposal to refresh the JHWS in 2016;
 - b. supports the approach identified to undertake this refresh;
 - c. holds a development session in March to consider the prioritisation of issues for the JHWS once the mapping exercise is complete;
 - d. approves the project plan for the development of the refresh; and
 - e. receives regular progress reports from the JSNA/ JHWS Steering Board on the development of the strategy.

Background papers

Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/223842/Statutory-Guidance-on-Joint-Strategic-Needs-Assessments-and-Joint-Health-and-Wellbeing-Strategies-March-2013.pdf

NHS England. Five Year Forward View. <https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf>

Joint Strategic Needs Assessment – Executive Summary 2015. Leicestershire. <http://www.lsr-online.org/uploads/executive-summary-report.pdf>

Leicestershire's Joint Health and Wellbeing Strategy 2013-16 <http://www.lsr-online.org/uploads/jhws-2012.pdf>

Health and Social Care Act 2012
<http://www.legislation.gov.uk/ukpga/2012/7/contents/enacted>

Leicestershire Joint Health and Wellbeing Strategy, January 2015 – Update of the Joint Health and Wellbeing Strategy 2013-16 <http://www.lsr-online.org/uploads/jhws-refresh-201516.pdf>

Good practice in joint health and wellbeing strategies: a self-evaluation tool for health and wellbeing boards.

<http://www.nhsconfed.org/~media/Confederation/Files/Publications/Documents/Good-practice-self-evaluation-tool-health-wellbeing-boards.pdf>

National Implementation plan for Transforming Care: <https://www.england.nhs.uk/wp-content/uploads/2015/10/ld-nat-imp-plan-oct15.pdf>

National service model for Transforming Care: <https://www.england.nhs.uk/wp-content/uploads/2015/10/service-model-291015.pdf>

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List of Appendices

Appendix A: Draft Project Plan

Relevant Impact Assessments

Equality and Human Rights Implications

22. The JHWS will subject to a full equalities and human rights impact assessment.

Partnership Working and associated issues

23. The JHWS is a partnership document that will involve all partners represented in the Health and Wellbeing Board.