



**CABINET: 16 OCTOBER 2018**

**LEICESTER, LEICESTERSHIRE AND RUTLAND LIVING WELL WITH  
DEMENTIA STRATEGY 2019–2022**

**REPORT OF THE DIRECTOR OF ADULTS AND COMMUNITIES**

**PART A**

**Purpose of the Report**

- 1 The purpose of this report is to advise the Cabinet of the outcome of the consultation on the draft Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022 and to seek approval of the revised Strategy and associated delivery plan (attached as Appendices A and B respectively to this report).

**Recommendations**

- 2 It is recommended that:
  - a) The outcome of the consultation on the draft Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022, be noted;
  - b) The Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022 and associated delivery plan, be approved.

**Reasons for Recommendations**

- 3 Overall the results of the public consultation exercise supported the implementation of the Strategy. Minor changes have been made to the document to reflect the feedback.
- 4 A requirement of the Strategy was that each statutory organisation builds on the high level LLR action plan contained within the Strategy by developing their own specific delivery plans. The County Council's delivery plan has been drafted to reflect the consultation results and key responsibilities of the County Council.
- 5 This County delivery plan requires that the Strategy is considered and approved by the Cabinet before the final publication is issued.

**Timetable for Decisions**

- 6 The Adults and Communities Overview and Scrutiny Committee considered a report which detailed the results of the consultation at its meeting on the 11 September 2018 and its comments are detailed in paragraph 10 of this report.

- 7 The final draft of the Strategy will also be presented to the following multi-agency governance Boards - Leicester City Clinical Commissioning Group (CCG); East Leicestershire and Rutland CCG and West Leicestershire CCG during November and December. The Strategy will also subject to Leicester City and Rutland Councils' relevant governance processes during the same period. The intention is to achieve full sign off by January 2019 for publication.

### **Policy Framework and Previous Decisions**

- 8 The relevant policy framework includes:
- The Care Act 2014 which requires local authorities and health partners to work in partnership and integrate services, where possible.
  - Leicestershire County Council's Strategic Plan for 2018-22 – Working Together for Everyone, which describes the Council's overall policy framework and approach.
  - Adult Social Care Strategy ('Promoting Independence, Supporting Communities; Our vision and Strategy for Adult Social Care 2016);
  - Better Care Together (BCT) Five Year Strategic Plan (2014);
  - LLR Sustainability Transformation Plan (STP) (2016).
  - The Challenge on Dementia 2020 sets out priority actions and the responsible organisations expected to deliver these.
- 9 On 9 March 2018, the Cabinet approved a public consultation on the Dementia Strategy.
- 10 The Adults and Communities Overview and Scrutiny Committee reviewed the consultation findings and the draft delivery plan at its meeting on 11 September 2018. The Committee acknowledged the findings of the consultation and agreed that in the County, priority should be given to developing the workforce and improving the quality of specialist care for people with dementia.

### **Resource Implications**

- 11 There are no resource implications arising directly from this report. However, the Strategy, along with the stakeholder and consultation feedback received, will be used to shape future commissioning decisions for dementia services.
- 12 The Director of Corporate Resources and the Director of Law and Governance have been consulted on the content of this report.

### **Circulation under the Local Issues Alert Procedure**

- 13 This report has been circulated to all Members.

### **Officers to Contact**

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**PART B****Background****Local Context**

- 14 As identified in the Leicestershire 2015 Joint Strategic Needs Assessment, produced by the Council's Public Health Department, the population of Leicestershire is growing – between 2012 and 2037 (25 years) it has been projected that the total population of Leicestershire will grow by 15% to over 750,000. However, this growth is not uniform across the age groups. It is expected that there will be an increase of 190% in people aged 85 years and over and an increase of 56% in people aged 65-84 years.
- 15 Data suggests that in Leicestershire there are 9,458 people over the age of 65 years with a diagnosis of dementia, and 184 people between the ages of 30 and 64 diagnosed with early onset dementia. The number of people over 65 with dementia is predicted to rise to 17,028 by 2035. It is anticipated that the number of carers of people with dementia will rise proportionately to the population growth.
- 16 In August 2018, the Council's Adults and Communities Department supported 239 people in care homes and 122 people in the community who were over 65 and had a primary support need relating to dementia. As older people often have more than one support need it is likely this is an underestimation of people with dementia who are supported. In total the Department supported 1,728 people aged over 65 in care homes and 3,173 people over 65 in the community.
- 17 The Department also supported 29 people under 65 with a primary support need of memory and cognition, nine in care homes and 20 living in the community. Some younger people may be categorised under the primary support need of mental health.
- 18 The dementia diagnosis indicator set by NHS England compares the number of people thought to have dementia with the number of people diagnosed with dementia. The national target set to improve diagnosis is that two thirds (66.7%) of people with dementia are diagnosed. All local CCG areas are expected to provide monthly data to NHS digital about diagnosis rates. We know that locally the CCGs are meeting this 66.7% national target. Further work to maintain and increase these rates is planned within the Strategy. Current rates are as follows:
- East Leicestershire and Rutland CCG - 67.6%;
  - Leicester City CCG - 85.3%;
  - West Leicestershire CCG - 70.8%.

**Current services and support for people affected by dementia**

- 19 The jointly commissioned Dementia Support Service (health and social care across Leicester and Leicestershire) began in October 2017, offering a single point of access for people with dementia, carers and professionals. Total joint funding by the partners for this service is £495,000 per annum, of which the Council's contribution is £281,000 from the Better Care Fund (approved by the Cabinet on 10 March 2017).

- 20 In addition to the Dementia Support Service, there is a range of support across Leicester and Leicestershire for people with dementia and carers. This includes advice, information, training and carer respite. Advocacy and safeguarding services are in place, assistive technology solutions are widely offered, and a variety of social opportunities such as activity groups and memory cafes are available to support people and carers to live well with dementia.

### The LLR Living Well with Dementia Strategy 2019-2022

- 21 The Strategy uses the guiding principles developed by NHS England named the “Well Pathway for Dementia”. This pathway was based on guidelines from the National Institute for Care and Excellence, the Organisation for Economic Development framework for dementia, and the Dementia statements in the National Dementia Declaration. The five principles of the pathway are Preventing Well, Diagnosing Well, Supporting Well, Living Well and Dying Well.

### Governance

- 22 The LLR Dementia Programme Board has an established strategic membership across LLR partnership organisations, including the three local authorities, CCGs, Leicestershire Partnership NHS Trust, University Hospitals of Leicester, voluntary and provider representatives, and has written the Strategy and high-level action plan. This multi-agency partnership works to ensure that interdependencies are identified, including but not limited to:

- Home First;
- Urgent and Emergency Care;
- Integrated Locality Teams;
- Resilient primary care;
- Planned care;
- Mental health;
- Prevention;
- Medicines Management;
- Learning disabilities;
- End of life;
- Continuing health care and personal budgets.

### Consultation

- 23 An LLR public consultation was undertaken between 19 April and 22 June 2018. In the County, responses indicated that people were broadly in agreement with the Strategy.
- 24 The consultation was conducted through a number of mediums including an online survey to which 96 county residents responded and a number of small meetings with people affected by dementia and their families.

### Overview of Consultation Findings for Leicestershire

- 25 A detailed summary report of the Leicestershire responses to the consultation is attached as Appendix C. In summary:

- The total number of responses was 221, with 155 responses relating to Leicestershire;
- Out of the full 221 responders, 43% responded in relation to Leicestershire only, 27% with regard to Leicestershire and Leicester/Rutland, 28% for Leicester City only and 2% for Rutland only;
- Of the 155 responses relating to Leicestershire, 42% were from people who cared for someone with dementia, 5% from people diagnosed with dementia, 25% responders worked for a local authority and 23% were from interested members of the public;
- Out of the 155 responders, 72% were in agreement to the priorities and this is similar to the overall 73% of responders in agreement across LLR;
- Of the carers and people diagnosed with dementia who responded in Leicestershire, 74% felt that the strategy had the right priorities.

26 As part of the consultation process, the LLR report was presented to the Dementia Programme Board on 25 September 2018.

27 Whilst considering the draft Strategy at its meeting in March 2018, the Adults and Communities Overview and Scrutiny Committee requested that particular consideration should be given to those people with early onset dementia. As a result a specific meeting was held for those individuals on 31 May 2018. The feedback they gave was very similar to that provided by other respondents, for example the importance quicker diagnosis was highlighted, although there were some further specific points raised such as:

- More flexibility in the use of direct payments;
- Support for balance issues;
- Alternatives to residential care;
- More information and advice around finances and how to live healthy and well.

28 Significant responses relevant to Leicestershire which will be addressed in the local delivery plan include:

- Public awareness;
- Improved diagnosis and post diagnosis support and information;
- Training and improved quality of care;
- More information and support for carers;
- People with early onset dementia having more age appropriate services and support;
- More emphasis on advanced decisions for end of life care;
- Concern that without additional funding or resources, this will be challenging to deliver.

#### Leicestershire County Council Delivery Plan 2019-2020

29 In order to address the County Council's responsibilities for delivery of the Strategy a delivery plan has been drafted and is attached as Appendix C. Leicester City Council and Rutland Council will be developing their own delivery plans.

- 30 The delivery plan was developed with the assistance of relevant stakeholders at an engagement event held on 1 August 2018. This event was attended by key stakeholders, including people affected by dementia (both people living with dementia and carers), care providers, NHS partners, officers from the Council, District Council representatives, Police, and the voluntary sector, including the Alzheimer's Society, Age UK and Dementia UK.
- 31 Four key areas were identified, which have informed the delivery plan: workforce, quality of care, support as the person's dementia progresses and raising public awareness. Whilst the Council is an active partner in a number of the Strategy's actions, the Department's specific commitments focus on improving access to information and advice at the time people need it, improving the quality in care through direct work with care services and promoting training for staff.
- 32 Further work is ongoing to co-ordinate this delivery plan with Leicestershire CCG commissioning leads.

### **Conclusions**

- 33 The results of the public consultation exercise relating to Leicestershire demonstrated overall agreement by most consultees to the draft Strategy.
- 34 A requirement of the Strategy was that statutory organisations build on the high level LLR action plan contained within the Strategy by developing specific delivery plans. A County Council delivery plan has been drafted to reflect the consultation results and key responsibilities of the County Council.
- 35 The CCG draft actions have been included in the action plan to enable both members and the public to see all planned action within the County.

### **Equalities and Human Rights Implications**

- 36 An initial equalities and human rights impact assessment (EHRIA) has been undertaken by the Dementia Programme Board. The notion of a joint Dementia Strategy across LLR will ensure that there is a more streamlined approach to dementia and dementia care across the various footprints. It will join up all of the professional organisations that are working with people affected by dementia, as well as the people affected by dementia themselves, to demonstrate how improvements to the system can be made for the benefit of the people that use it. Therefore it is expected it will have a positive impact on the lives of people with dementia and those affected by it.
- 37 The outcome of the consultation supports the view that equalities and human rights impact considerations have been addressed appropriately in the Strategy.
- 38 The Adults and Communities Departmental Equalities Group (DEG) will monitor the action plan accompanying the EHRIA. This will be conducted on a six monthly basis to ensure all outstanding actions are completed where they affect the protected characteristics listed in the Equalities Act 2010.

## **Background Papers**

- Report to Cabinet: 5 February 2016 – Adult Social Care Strategy 2016 – 2020 - <http://politics.leics.gov.uk/documents/g4599/Public%20reports%20pack%20Friday%2005-Feb-2016%2014.00%20Cabinet.pdf?T=10>
- Report to Cabinet: 13 December 2016 – NHS Sustainability and Transformation Plan - <http://politics.leics.gov.uk/documents/s125045/NHS%20Sustainability%20and%20Transformation%20Plan.pdf>
- Report to Adults and Communities Scrutiny Committee: 6 March 2018 - Draft Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022 - <http://politics.leics.gov.uk/documents/s136020/LLR%20Living%20Well%20with%20Dementia%20Strategy.pdf>
- Report to Cabinet: 9 March 2018 - Draft Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022 - [http://politics.leics.gov.uk/documents/s136066/3\\_March\\_Draft%20LLR%20Living%20Well%20with%20Dementia%20Strategy%20FINAL.pdf](http://politics.leics.gov.uk/documents/s136066/3_March_Draft%20LLR%20Living%20Well%20with%20Dementia%20Strategy%20FINAL.pdf)
- Report to Adults and Communities Overview and Scrutiny Committee: 11 September 2018 - Draft Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022- Outcome of Consultation [http://politics.leics.gov.uk/documents/s140101/4\\_LLR%20Living%20Well%20with%20Dementia%20Strategy%202019-2022.pdf](http://politics.leics.gov.uk/documents/s140101/4_LLR%20Living%20Well%20with%20Dementia%20Strategy%202019-2022.pdf)
- Leicestershire 2015 Joint Strategic Needs Assessment - <http://www.lsr-online.org/leicestershire-2015-jsna.html>

## **Appendices**

- Appendix A – The Leicester, Leicestershire and Rutland (LLR) Living Well with Dementia Strategy 2019-2022
- Appendix B – Leicestershire County Council Delivery Plan
- Appendix C – Summary report of the Leicestershire responses to Public Consultation and Engagement